



NATIONAL CENTER ON

Program Management and Fiscal Operations

Community Assessment and ERSEA— Planning Responsive Services

Learning Objectives

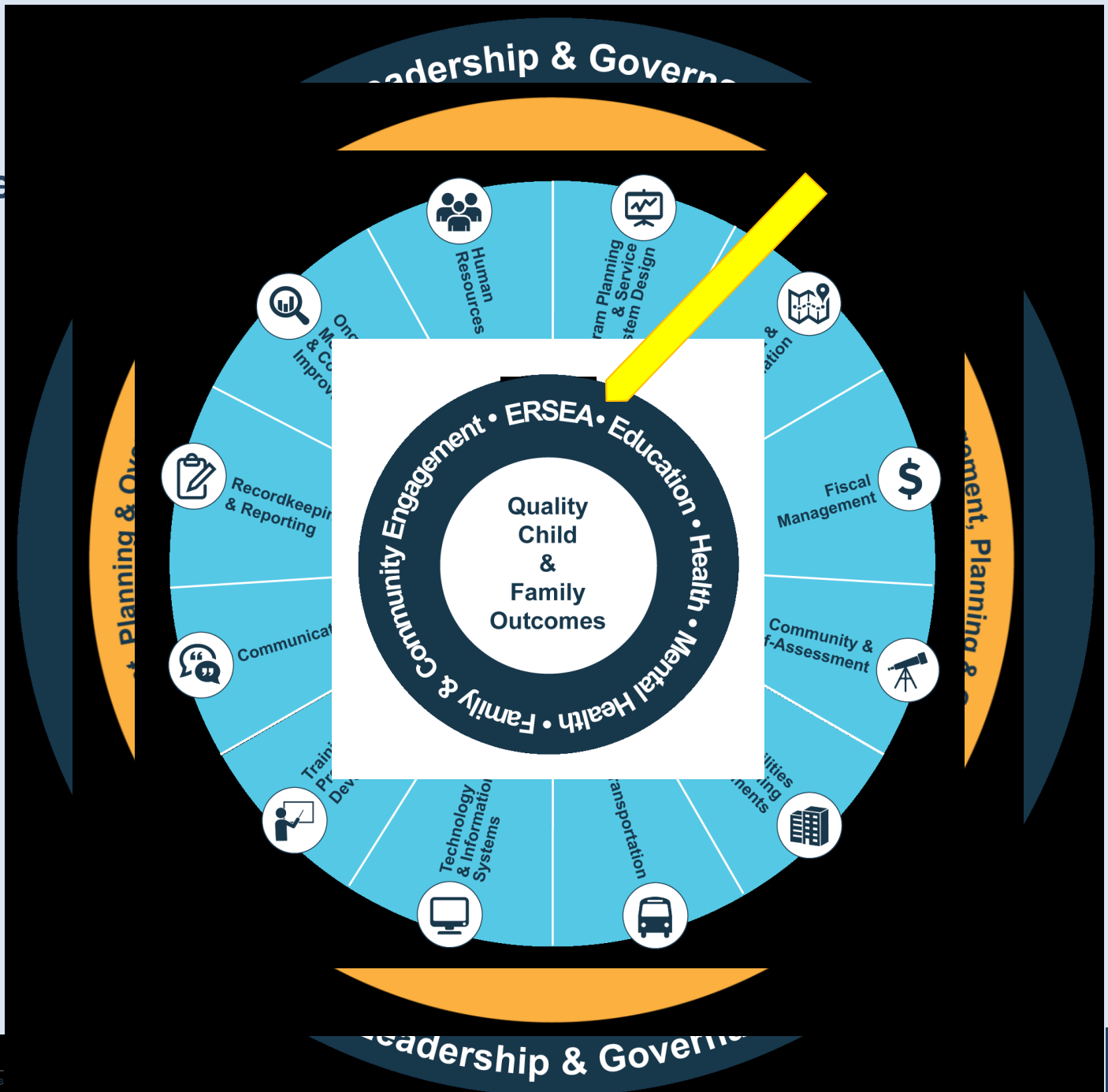
In this session participants will:

- Review the importance of community assessment and its relationship to ERSEA activities
- Identify tools and strategies to support community assessment and ERSEA
- Explore how data informs community assessments



ERSEA

Head Start Management Systems Wheel



Performance Standard 1302 Subpart A

1302.10

Purpose

1302.11

Determining community

1302.12

strengths, needs and resources

1302.13

Determining, verifying and

1302.14

documenting eligibility

1302.15

Recruitment of children

1302.16

Selection process

1302.17

Enrollment

1302.18

Attendance

Suspension and Expulsion

Fees

§ 1302.6

§1302.6 Impasse procedures.

- (a) To facilitate meaningful consultation and collaboration about decisions of the governing body and the policy council, each agency's governing body and policy council jointly must establish written procedures for resolving internal disputes between the governing board and policy council in a timely manner that includes impasse procedures. These procedures must:
- (1) Demonstrate that the governing body considers proposed decisions from the policy council and that the policy council considers proposed decisions from the governing body;
 - (2) If there is a disagreement, require the governing body and the policy council to notify the other in writing why it does not accept a decision, and,
 - (3) Describe a decision-making process and a timeline to resolve disputes and reach decisions that are not arbitrary, capricious, or illegal.
- (b) If the agency's decision-making process does not result in a resolution and an impasse continues, the governing body and policy council must select a mutually agreeable third party mediator and participate in a formal process of mediation that leads to a resolution of the dispute.
- (c) For all programs except American Indian and Alaska Native programs, if no resolution is reached with a mediator, the governing body and policy council must select a mutually agreeable arbitrator whose decision is final.

Part 1302 — Program Operations

See:

1302.1 Overview.

Subpart A — Eligibility, Recruitment, Selection, Enrollment, and Attendance

1302.10 Purpose.

1302.11 Determining community strengths, needs, and resources.

1302.12 Determining, verifying, and documenting eligibility.

1302.13 Recruitment of children.

1302.14 Selection process.

1302.15 Enrollment.

1302.16 Attendance.

1302.17 Suspension and expulsion.

1302.18 Fees.

Subpart B — Program Structure

1302.20 Determining program structure.

1302.21 Center-based option.

1302.22 Home-based option.

1302.23 Family child care option.

1302.24 Locally designed program option conditions.

Subpart C — Education and Child Development Program Services

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—ment Program Services

1302.52 current activities to promote child learning and development.

1302.53 Family partnership services.

1302.54 Community partnerships and coordination with other early childhood and education programs.

Subpart F — Additional Services for Children with Disabilities

1302.60 Full participation in program services and activities.

1302.61 Additional services for children.

1302.62 Additional services for parents.

1302.63 Coordination and collaboration with the local agency responsible for implementing IDEA.

Subpart G — Transition Services

1302.70 Transitions from Early Head Start.

1302.71 Transitions from Head Start to kindergarten.

1302.72 Transitions between programs.

Subpart H — Services to Enrolled Pregnant Women

1302.80 Enrolled pregnant women.

1302.81 Prenatal and postpartum information, education, and services.

1302.82 Family partnership services for enrolled pregnant women.

Subpart I — Human Resources Management

1302.90 Personnel policies.

1302.91 Staff qualification and competency requirements.

1302.92 Training and professional development.

1302.93 Staff health and wellness.

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§1302.1

This part implements these statutory requirements:

Act by describing all of the program performance standards:

Early Head Start, American Indian and Alaska Native and Migrant and Seasonal

The part covers the full range of operations for both enrolling eligible children and providing pro-

services to these children and their families, to managing programs to ensure staff are qualified and

supported to effectively provide services. This part also focuses on using data through ongoing pro-

gram improvement to ensure high-quality services. As required in the Act, these provisions do not

narrow the scope or quality of services covered in previous regulations. Instead, these regulations

raise the quality standard to reflect science and best practices and streamline and simplify require-

ments so programs can better understand what is required for quality services.

Subpart A — Eligibility, Recruitment, Selection, Enrollment, and Attendance

§1302.10 Purpose.

This subpart describes requirements of grantees for determining community strengths, needs and resources as well as recruitment area. It contains requirements and procedures for the eligibility determination, recruitment, selection, enrollment and attendance of children and explains the policy concerning the charging of fees.

§1302.11 Determining community strengths, needs, and resources.

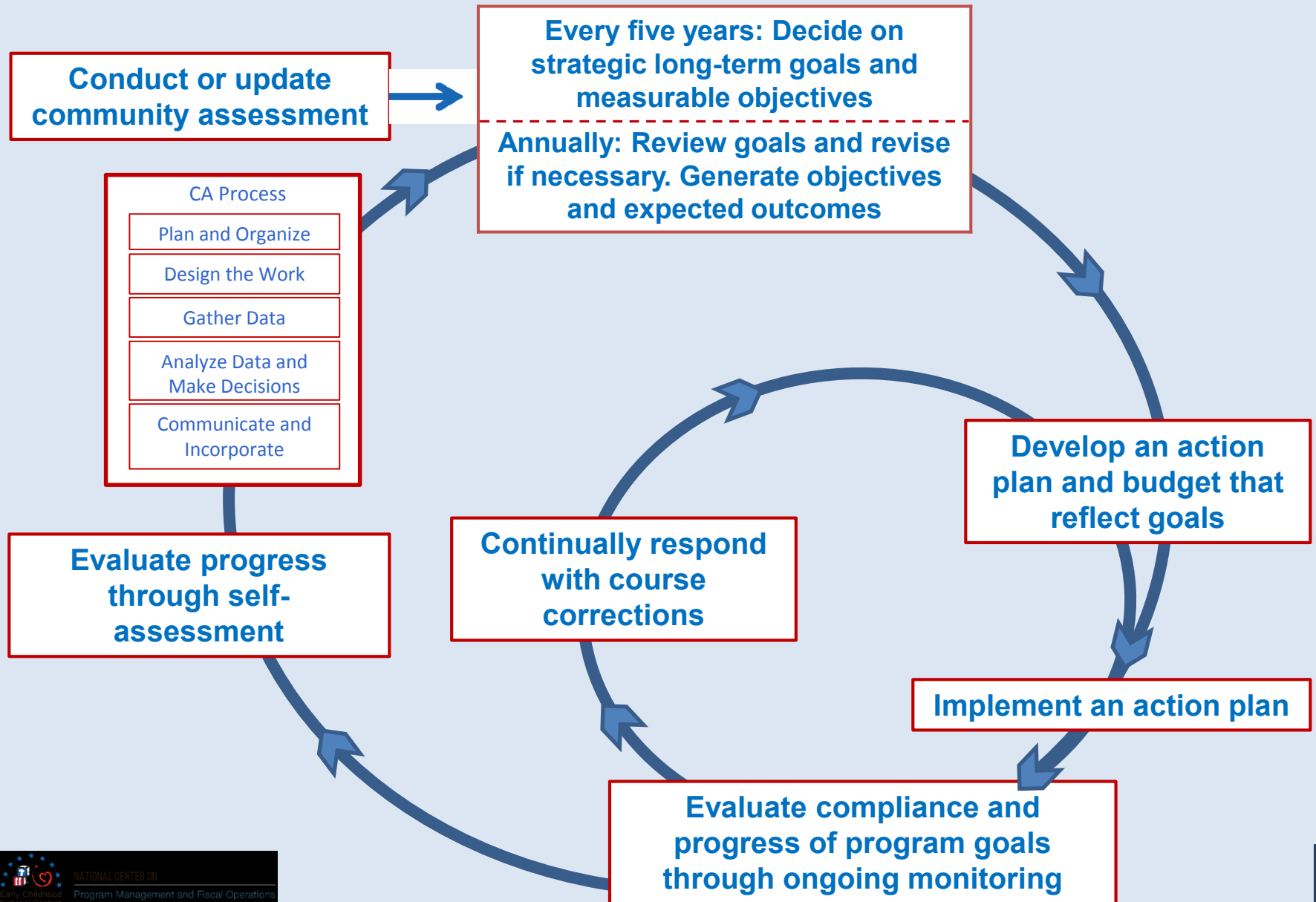
(a) Service area.

(1) A program must propose a service area in the grant application and define the area by county or sub-county area, such as a municipality, town or census tract or jurisdiction of a federally recognized Indian reservation.

(2) A tribal program may propose a service area that includes area where members of Indian tribes or those eligible for such membership reside, including but not limited to Indian reservation land, area designated as trust reservation by the Bureau of Indian Affairs (BIA) provided that the service area is approved by the tribal governing council, Alaska Native Villages, Alaska Native Regional Corporation with land-based authorities,

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Program Planning Cycle



Community Assessment: The Foundation for Program Planning

1 Plan and organize

2 Design the work

3 Gather data







4 Analyze data and make decisions

5 Communicate and incorporate

Test your knowledge.



Community Assessments Help Programs

-  1. Make informed decisions about service area plans and delivery
-  2. Understand the needs of families
-  3. Recognize demographic changes and address newly identified needs
-  4. Identify skills and competencies needed in workforce
-  5. Advance cultural competence
-  6. Mobilize community resources and partnerships

Decision Areas Informed by Community Assessment Data

Recruitment, Selection
Criteria,
and Enrollment Priorities

Strategic Long-Term
Goals
and Measurable
Objectives

Services and
Coordinated
Approaches






Program
Option(s)
and Calendar

Collaborative
Partnerships

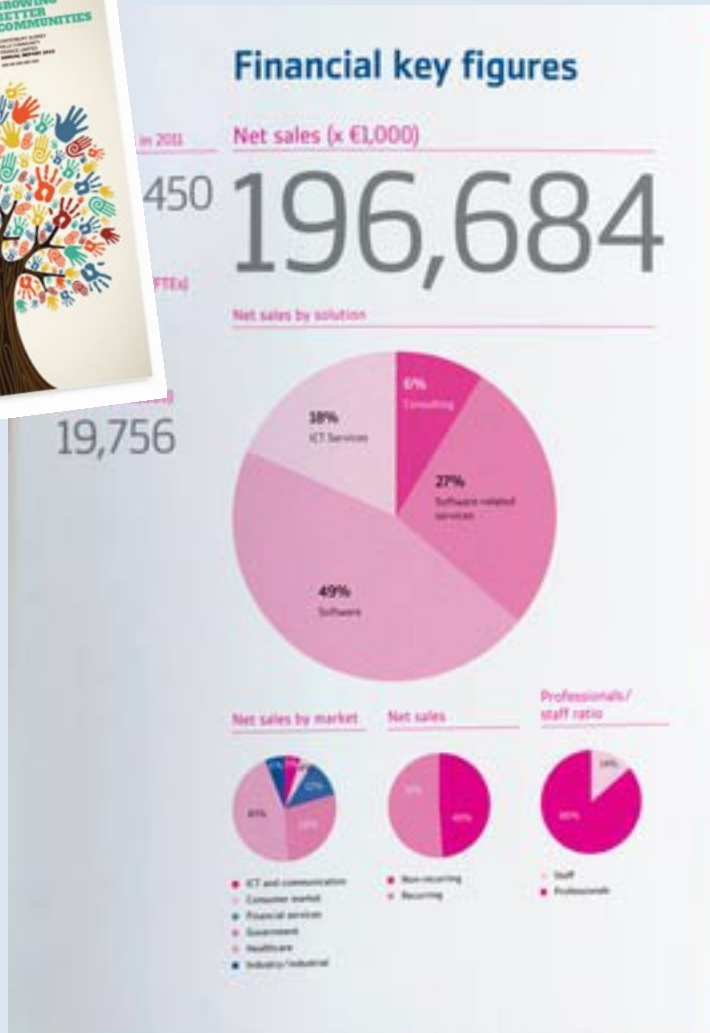
Service Area,
Recruitment Areas,
and Program Locations



Review and Update the Community Assessment

-  Done annually
-  Community changes
-  Availability of publicly funded pre-K
-  Assessment of publicly funded pre-K
-  Shifts in demographics and resources

Annual Report



	2011	2010	2009
Keyfigures profit and loss account			
Net sales (x €1,000)	196,684	161,714	154,313
EBITDAE	38,305	25,052	23,388
%	19%	15%	15%
EBITAE	29,756	16,636	17,186
%	15%	10%	11%

	31-12-2011	31-12-2010	01-01-2010
Keyfigures balance sheet			
Total assets	200,490	162,430	170,379
Group equity	44,732	34,663	26,823
Tangible fixed assets	9,472	1,038	5,950
Intangible fixed assets	118,236	89,295	95,486



ERSEA



Eligibility

- **Community Assessment**
- Determining eligibility
- Verifying eligibility
- Documenting eligibility

R Recruitment

- **Community Assessment**
- Where to Recruit
- How to Recruit

S Selection

- **Community Assessment**
- Governing body & Policy Council roles

E Enrollment

- **Community Assessment**
- Maintaining funded enrollment

A Attendance

- **Community Assessment**
- Monitoring ADA: Average Daily Attendance
- Recordkeeping & Reporting

Elements of Eligibility

Eligibility	Verification
Age	Verify according to policy and procedure
Income	Tax forms, pay stubs, declarations, third party consent
Public Assistance	Documentation from state, local or tribal public assistance agency
Homeless	Written statement, school personnel, service agency, declaration
Foster care	Court order, legal or government-issued documents, proof of foster care payment

Criteria for Recruitment and Selection



- Consideration of community needs
- Prioritization of vulnerable populations
- Availability of publicly funded pre-K
- Diverse economic backgrounds
- Reserved slots

Recruitment of Children 1302.13

§ 1301.6

§ 1301.6 Impasse procedures.

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- (c) For all programs except American Indian and Alaska Native programs, if no resolution is reached with a mediator, the governing body and policy council must select a mutually agreeable arbitrator whose decision is final.

Part 1302 — Program Operations

Sec.

1302.1 Overview.

Subpart A — Eligibility, Recruitment, Selection, Enrollment, and Attendance

1302.10 Purpose.

1302.11 Determining community strengths, needs, and resources.

1302.12 Assessing, verifying, and documenting eligibility.

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Administration for Children and Families, HHS

§ 1302.11

Oklahoma Tribal Statistical Areas, and Tribal Designated Statistical Areas where federally recognized Indian tribes do not have a federally established reservation.

(b) If the tribe's service area includes any area specified in paragraph (a)(1)(i) of this section, and that area is also served by another program, the tribe may serve children from such areas as well as children from families who are members of the tribe and who reside in the tribe's established service area.

(2) If a program decides to change the service area after ACF has approved its grant application, the program must submit to ACF a new service area proposal for approval.

(b) Community-wide strategic planning and needs assessment (community assessment).

(1) To design a program that meets community needs, and builds on strengths and resources, a program must conduct a community assessment at least once over the five-year grant period. The community assessment must use data that describes community strengths, needs, and resources and include, at a minimum:

(i) The number of eligible infants, toddlers, preschool age children, and expectant mothers, including their geographic location, race, ethnicity, and languages they speak, including:

(A) Children experiencing homelessness in collaboration with, to the extent possible, McKinney-Vento Local Education Agency Liaisons (42 U.S.C. 11432 (6)(A));

(B) Children in foster care; and

(C) Children with disabilities, including types of disabilities and relevant services and resources provided to these children by community agencies;

(ii) The education, health, nutrition and social service needs of eligible children and their families, including prevalent social or economic factors that impact their well-being;

(iii) Typical work, school, and training schedules of parents with eligible children;

(iv) Other child development, child care centers, and family child care programs that serve eligible children, including home visiting, publicly funded state and local preschools, and the approximate number of eligible children served;

(v) Resources that are available in the community to address the needs of eligible children and their families; and,

(vi) Strengths of the community.

(2) A program must annually review and update the community assessment to reflect any significant changes including increased availability of publicly-funded pre-kindergarten (including an assessment of how the pre-kindergarten available in the community meets the needs of the parents and children served by the program, and whether it is offered for a full school day), rates of family and child homelessness, and significant shifts in community demographics and resources.

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- Identify those most in need of services
- Inform and assist in the application process
- Locate and recruit vulnerable populations including children with disabilities, homeless and foster care

Selection process 1302.14



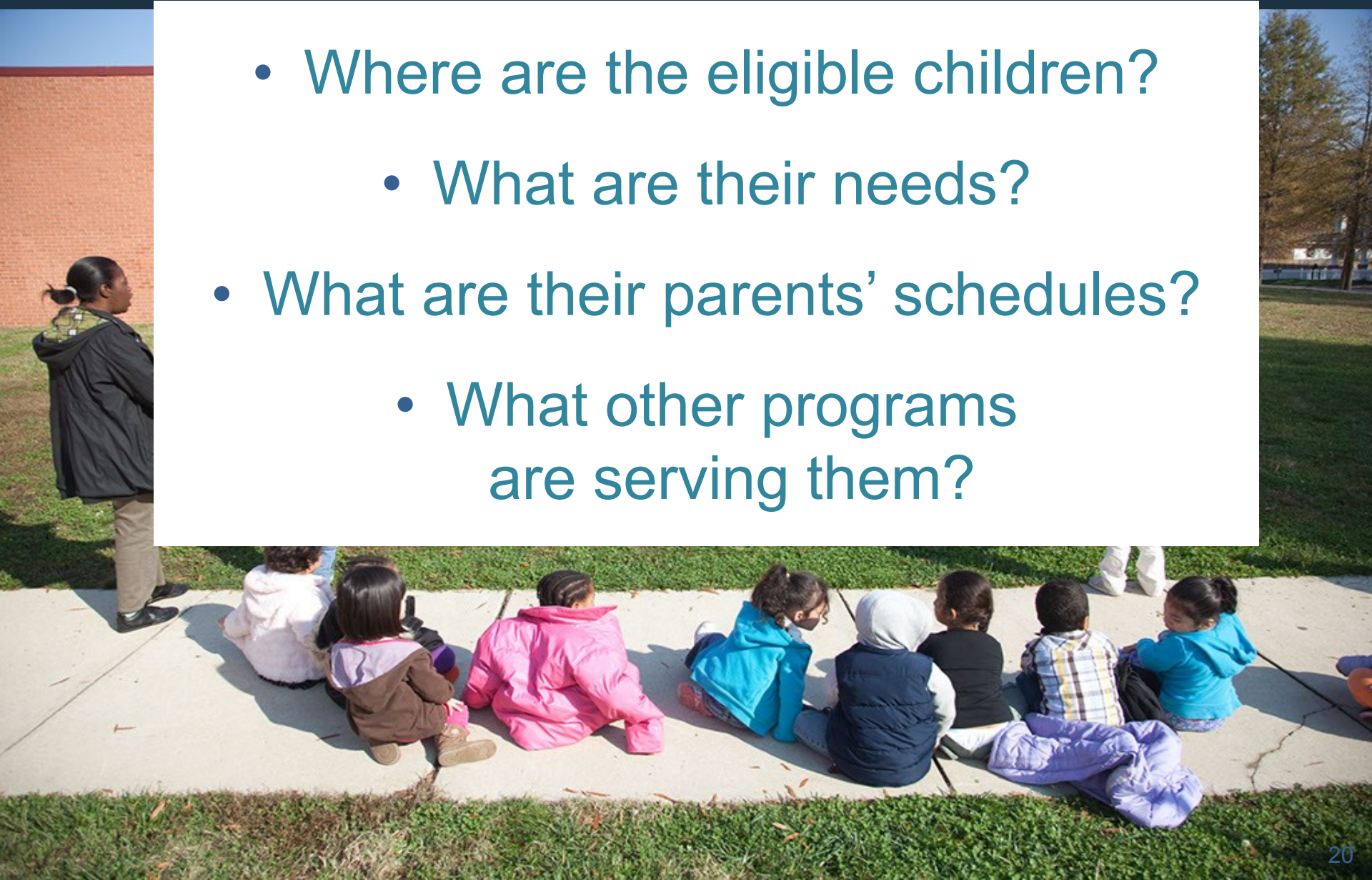
- Established annually
- Selection criteria
- Use approved federal poverty guidelines
- Ranking system
- Maintain waiting list

Prioritization Elements

- Based on community needs
- Family income
- Homeless
- Foster care
- Age
- Eligibility for special education or related services
- Other relevant family or child risk factors

The Community Assessment Connection

- Where are the eligible children?
 - What are their needs?
- What are their parents' schedules?
 - What other programs are serving them?



Assessing Community Needs

- Collecting data
- Interpreting data
 - Comparing data
 - Identifying current trends
- Preparing for the future
 - Forecasting trends

Enrollment 1302.15



Maintain funded enrollment

Continuity of enrollment

Reserved slots

Enrollment 1302.15

A close-up photograph of a hand holding a black pen, poised to write on a document. The document has faint, illegible text. Three blue callout boxes with white text are overlaid on the right side of the image. Each box is connected to a white rectangular area on the document by a thin blue line.

Diversity

State
Immunizations

Voluntary parent
participation

Maintaining Funded Enrollment



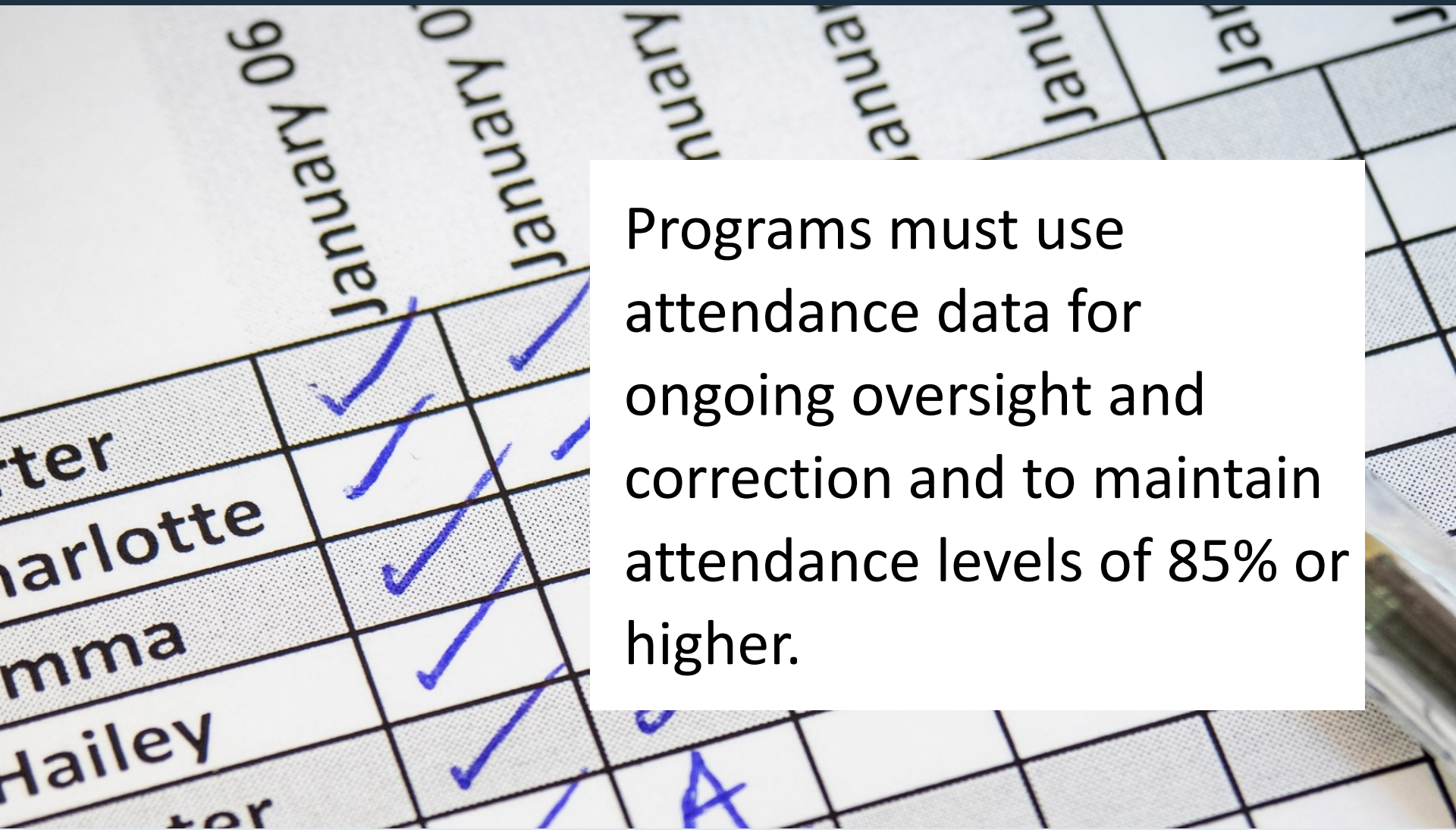
- Understand community dynamics
- What is our internal data telling us?
- Does our current program structure meet community needs?

Promoting Regular Attendance



- Contact parents for unexpected absences
- Strategize ways to promote attendance — information and family support
- Visit homes for multiple unexplained absences
- Use data to analyze and improve attendance

Managing Systemic Attendance Issues



Programs must use attendance data for ongoing oversight and correction and to maintain attendance levels of 85% or higher.

Suspension and Expulsion

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- Prohibits expulsion and limits suspensions
- Requires programs to take steps to support the social, emotional, and other developmental needs of children exhibiting serious behavioral issues



Fees



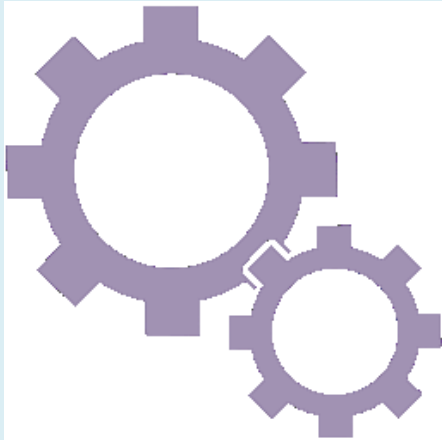
Fees are allowed for:

- Services that are in addition to Head Start
- Private pay and other non-Head Start enrolled families

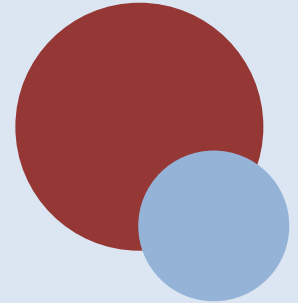
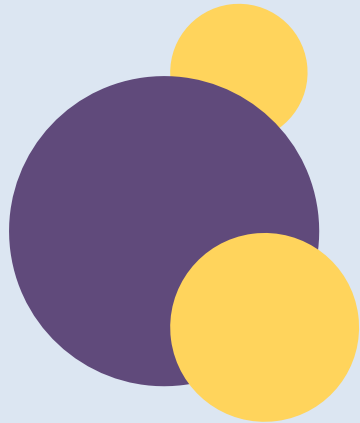
Using the Community Assessment



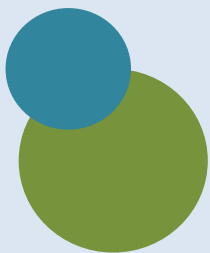
- Establish goals and objectives
- Create program options and schedules
- Identify recruitment area and program location
- Establish selection criteria and reserved slots
- Strengthen services
- Build collaborative partnerships



Use Community Assessments in Workplace Decision-Making



- Staff
 - ◆ Knowledge and skills
 - ◆ Connection to the community
- Program placement, design, and hours
- Resources
- Professional development



Key Takeaways

- Community assessments should inform program planning and service delivery.
- Community Assessment data drives ERSEA decision making.
- Goals should drive quality and respond to community and program needs.

American Indian/Alaska Native T/TA Network

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ADMINISTRATION FOR
CHILDREN & FAMILIES

